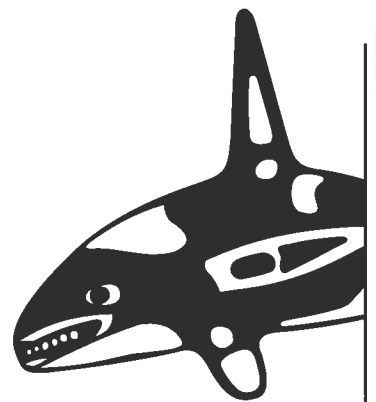


Inside this issue of the
Tulalip – Quil Ceda Messenger
Powering the Community



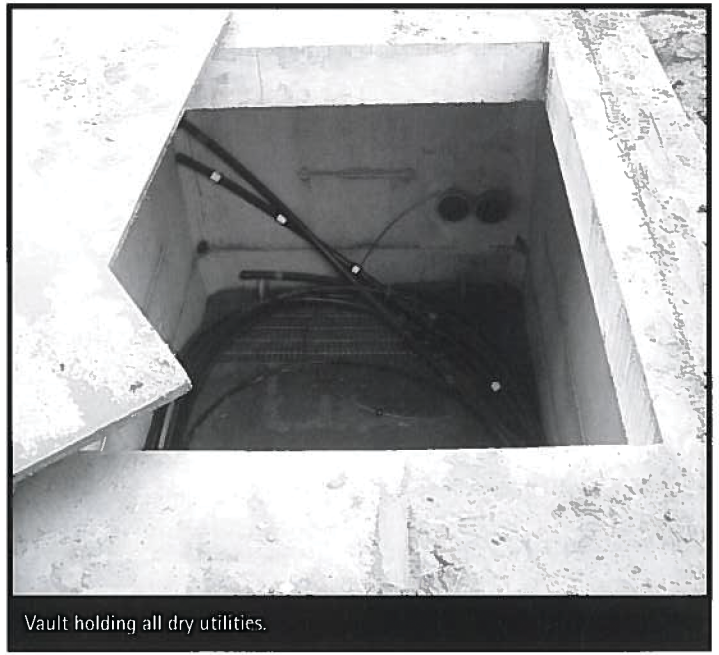
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Powering the Community – continued

of the entire power system serving Quil Ceda Village, including the existing and to-be-built substation. Like any developer, the Tulalips are laying the foundation for a basic infrastructure that will include fiber optics, cable, natural gas, and power.

"A substation might not be the signature piece that the public sees such as a hotel or outdoor amphitheater, but it is the foundation that communities build upon," explains Maria M. Zackuse, Tribal Vice Chair.



Vault holding all dry utilities.



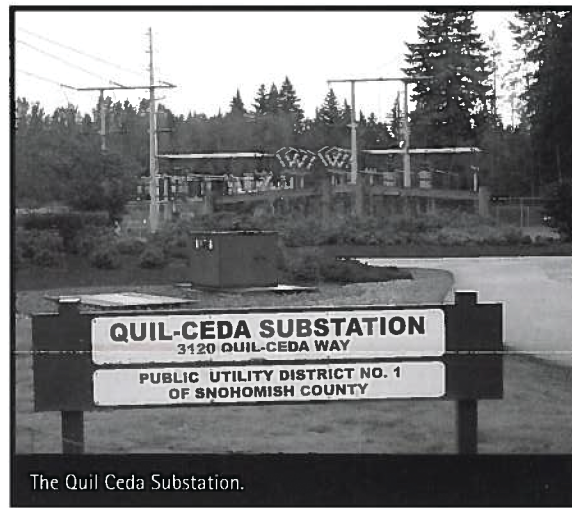
"This is a large investment in the future success of the Village and the creation of more jobs for our region."

— Stan Jones, Sr.
Tulalip Tribal Chairman

Powering the Community

Infrastructure is the life-blood for any community's economic development. Whether it is transportation, or wet or dry utilities, – communities cannot grow and prosper without a well thought out infrastructure system. In developing Quil Ceda Village the Tulalip Tribes have laid-out the "bones" of a solid infrastructure system that will allow the Quil Ceda community to attract needed development for the community at large; the "bones" include roads, a state-of-the-art waste water treatment system and, most recently, a substation.

The Tribes will invest \$10 million in a new substation and the interconnected wires that will serve Quil Ceda Village. The Tribes have contracted



The Quil Ceda Substation.

with Snohomish County Public Utility District (PUD) to design the system. Construction is expected to be complete by May of 2006. "This is a large

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The Old Becomes New - Tulalips and Partner Tribes Open a Refurbished Casino

Early this fall the Tulalip Tribes reopened their old casino – the Quil Ceda Creek Nightclub and Casino. In addition to its new, hip look, the casino also brings about an expanded partnership; the Tulalips have partnered with the Hoh, Lower Elwha Klallam, Makah and Sauk Suiattle tribes by leasing the gaming permits of their partner tribes.

In 1988 Congress passed the Indian Gaming and

Recreation Act (IGRA), which carried with it a strict requirement to "provide a statutory basis for the operation of gaming by Indian Tribes as a means of promoting tribal economic development, self-sufficiency, and strong tribal governments."

In other words, tribes are only allowed to invest in casinos as a path toward self-reliance and self-

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Powering the Community – continued

investment in the future success of the Village and the creation of more jobs for our region," explains Stan Jones, Sr., Tribal Chair.

"It is important that the design specs are the same as the PUD's other systems, as voltage systems can differ. Transparency in design allows for greater reliability for us and our customers," explains Tom McKinsey, Village Project Manager.

Currently, Quil Ceda Village is served by the PUD, which receives all its power from the Bonneville Power Authority (BPA). The existing substation, which sits just south of Quil Ceda Village, provides the necessary power for all of Quil Ceda



The new substation location off of 27th Avenue NE.

Village, including all aspects of the village that are currently under construction.

"The current system is at capacity, which means we can provide power to all existing residents of the Village and our soon-to-be tenants: Seattle

Premium Outlets® (a high-end outlet mall) and medium box stores, which should come online in the spring of 2005," states McKinsey.

In laying out the future infrastructure of the system, the Tribes will maximize the efficiency

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Update: BioGas Initiative

The Tulalip Tribes, as members of the Snohomish Basin BioGas Partnership, are moving into the environmental review process. The collaborative effort to convert dairy waste into energy and to conserve and restore critical salmon habitat has been several years in the making.

In early summer 2004, the Tulalips requested an expression of interest for vendors to provide proposals to capture methane

gas from cow manure and generate electricity. The project is expected to generate .5MW, which would provide enough electricity for 400 homes. After reviewing 30+ proposals, the Tulalips are preparing a short list of three or four vendors who will make presentations to the Board of Directors in December.

After completing the environmental assessment, the



BioGas: Converting waste into energy.

Tribes expect to have permits in hand in the spring and construction completed by the fall of 2005.

The Old Becomes New – continued



The Quil Ceda Creek partnership wall.

sufficiency first and foremost. This means a mandated reinvestment of gaming revenues into basic infrastructure and services, including education, health care, elder care, and public safety.

Several tribes in Washington are starting to see the benefits of tribal gaming. With revenue generated through tribal gaming establishments, the Tulalip Tribes have been able to build new schools and a tribal

health center, improve senior care, invest in roads and sewers, increase fire and police protection, as well as develop an economic center in Quil Ceda Business Park. In addition, the Tribes have also successfully reduced unemployment on the reservation and provided thousands of jobs for local community residents.

But not all tribes are located in an area where a successful gaming operation can provide the economic base to move toward

self-sufficiency. Remote locations for some tribes make it difficult to operate profitable casinos.

The Tulalips, Hoh, Lower Elwha Klallam, Makah and Sauk-Suiattle tribes have partnered in opening the old casino. "The spirit of cooperation is alive and well," claims Tulalip Board Member Mel Sheldon.

The Hoh reservation is located in Forks; the Lower Elwha are located in Port Angeles; the

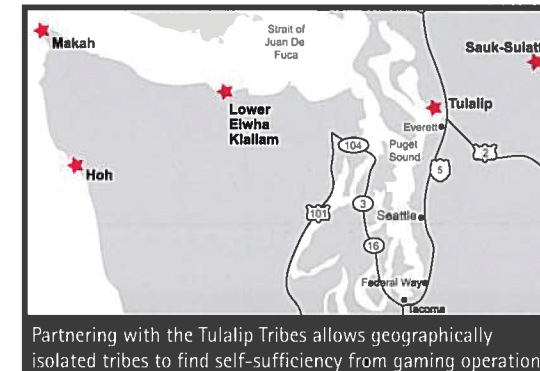
the new casino will be shared amongst the partner tribes. Under the State Gaming compact each tribe is granted a certain number of video slot machines. The compact allows tribes to lease their allotment to other tribes who have casinos.

The revenue is placed right back into the tribal community. "From youth programs and elder services to health care facilities and social programs – the money

provides tribes with the chance for self-reliance," explains Tulalip Tribal Chair, Stan Jones.

"The partnership is not just about the revenue generated from gaming," explains Tulalip

Board Member Don Hatch Jr., "It is medicine, it allows the spirit of IGRA, the spirit of self-sufficiency to reach all tribes."



Partnering with the Tulalip Tribes allows geographically isolated tribes to find self-sufficiency from gaming operations.

Makah are also on the Olympic Peninsula in Neah Bay; and the Sauk-Suiattle are in rural Skagit County just north of Darrington. These rural locations put the tribes in an economically disadvantaged situation when it comes to operating profitable casinos. That is where the partnership comes into play.

The revenue generated from

"The spirit of cooperation is alive and well."

— Mel Sheldon
Tulalip Board Member

