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— Herman Williams Jr.
Tulalip Tribal Chairman

Infrastructure and services are ‘Big Picture’ issues at Quil Ceda

Whenever a community grows, so too must the services that make it work: sewers, police and fire, schools, roads, and other infrastructure. Naturally, these are expensive investments, requiring partnerships with adjacent cities, as well as county and state jurisdictions.

The same is true at Quil Ceda, and the larger Tulalip reservation, where rapid development has



New infrastructure improves the quality of life for the entire region.

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Fairness A Key to Proposed Tax Policy

Under a new tax policy unveiled December 3, the Tulalip Tribes would receive a share of the sales taxes paid to the State from Quil Ceda Village. The amount would equal the distribution formula currently mandated by state law to distribute revenues between the state and the cities and counties where the revenues are generated.

To date, none of the revenues from Quil Ceda have been returned to the Tribes for investment in services and infrastructure—despite the fact that 100% of the costs for roads, sewers, public safety, and other essential services have been paid by the Tribes.

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Recognizing Quil Ceda's contribution to Washington State is a matter of fairness.

resulted in tremendous investment in essential services.

"We're proud of how far we've come," says Herman Williams Jr., Tulalip Tribal Chair. "We're making progress internally and with our neighbors, but there is still a lot of work to be done."

Here is an update on the status of infrastructure and services at Quil Ceda and Tulalip, and who is paying the bills:

"We're making progress internally and with our neighbors."

— Herman Williams Jr.
Tulalip Tribal Chairman

"We're picking up the tab for our public safety."

— Herman Williams Jr.
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Fire and Emergency Protection funded by Tulalip Tribes.

FIRE

Tulalip has contracted with the City of Marysville to provide fire and emergency medical protection throughout the reservation and Quil Ceda. **Result:** 100% of the costs are paid by the Tribes.



Tulalip's full-time police protection office.

POLICE

Under an agreement with the Snohomish County Sheriff's Department, Tulalip Tribes have assumed responsibility for providing full-time police protection. Under the old system, the County provided all public safety services. **Result:** "An additional six deputies are back on the streets in other parts of the county at no additional cost to Snohomish County taxpayers," said Williams. "We are picking up the tab for our public safety."

WATER and SEWERS

"We're building a state-of-the-art wastewater water treatment facility that uses just a fraction of the land of traditional facilities," says Williams. **Result:** "This is a project that the Tulalip's are funding, but when it's completed the facility will be capable of cleaning water for the entire region," affirms Williams.



Tulalip is taking the initiative on traffic improvements, like the recent expansion of Exit 200.

ROADS

"Tulalip isn't waiting to make traffic improvements, like the recent expansion of Exit 200.

Instead, we're taking the initiative and working with local traffic planners," asserts Williams.

Result: "At Tulalip, we're investing in essential regional services and working to end gridlock in our communities," says Williams.

Tax Policy – continued

"It's a matter of fairness," said Tulalip Spokesperson Tracie Stevens at the December 3rd press conference. "It is an issue of fostering good public policy. It is an issue of realizing a just share from the enormous investment we have made in our Village's operations."

On an average weekday, more than 11,000 visitors come to Quil Ceda Village, a number that increases to 15,000 on weekends. Tribal officials maintain that this kind of volume will add to further pressure on tribal and Village governments' resources. As that pressure increases, the Tribes will have to subsidize the Village at even higher levels—unless the Tribes are able to receive a portion of tax revenue to maintain these costly services.



Tulalip Tribes' Quil Ceda Village: Generating revenue and creating jobs for Washington State.

"Quil Ceda Village is a municipal entity not unlike any other municipal entity in the state of Washington," said Stevens. "As a consequence, our fiscal

relationships should be equal to those of other municipalities. But they are not. Other municipalities retain a significant share of the revenue they generate. That's why

we are here today." "We are only asking for equal treatment, and an equal share of the revenue we have helped create."

"Quil Ceda Village is a municipal entity not unlike any other municipal entity in the State of Washington."

– Tracie Stevens
Tulalip Spokesperson

Economic Report Suggested Policy

Earlier this year, the Tulalip Tribes commissioned a study by Lexecon (www.lexecon.com), a public policy think tank in Cambridge, Massachusetts with an extensive background in business and economic planning.

Among the conclusions of the report:

"The Tulalip tribal government has created a municipal entity, as demonstrated by the comparability of its powers, organization, and activities to those of a State-chartered municipality."

"In this case, the Tribes and not the State laid the foundation for the Village's success and

are the relevant overarching political authority for activity in the Village. According to the principles of public policy and political economies, this relationship argues for the Tribes' receipt of sales tax revenue generated in the Village."

"The inability to recoup such costs discourages reservation development and economic diversification, which harms both tribal citizens and non-tribal citizens alike."

It is to protect future economic diversification and regional job creation investment that the Tulalip Tribes seek the proposed tax equity, according to tribal leaders.

Tribal Taxes: The Basics

Amount of Quil Ceda sales taxes returned to Tribes:

0%

Amount returned under proposed plan:

0.5%

Amount of sales tax returned to neighboring cities (Everett and Marysville) under state law:

0.5%

Non-tribal employees at Quil Ceda:

98%

Amount Tribes has spent so far on Quil Ceda development and infrastructure:

\$40 – \$50 Million

Amount returned in sales tax receipts:

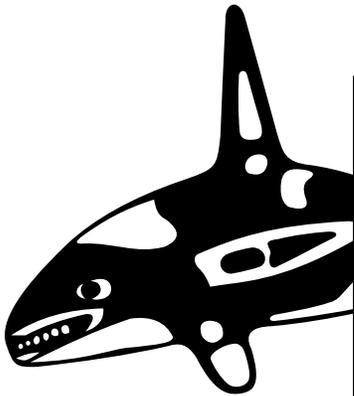
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Tulalip – Quil Ceda Messenger
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John McCoy honored at recent meeting of National Congress of American Indians

Tulalip Tribal leader and legislator-elect John McCoy was given the honor of carrying the eagle staff in the grand entry of the National Congress of American Indians.

Veterans asked McCoy to lead a procession that kicked off the Congress. About 2000 tribal leaders from around the country took part in the meeting held in San Diego in November.

McCoy, the first Tulalip elected to the State Legislature, will be sworn in to office on January 13, 2003 to represent the 38th Legislative District.



Tulalip Tribal leader and legislator-elect John McCoy.