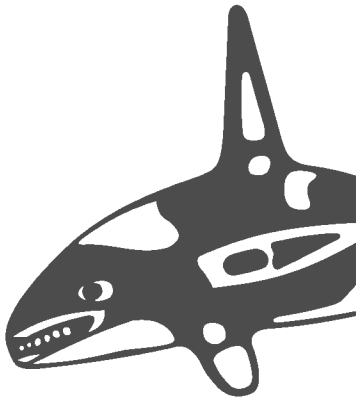




Inside this issue of the
Tulalip – Quil Ceda Messenger
New Development at Quil Ceda Village



In This Issue:

- New Development at Quil Ceda Village
- New Shoreline Policies to Protect & Preserve the Eco-System
- Harvard Honors Tulalips

Harvard Honors Tulalips – continued

and is governed by a council-manager form of government that enacts local ordinances, builds infrastructure, and manages the Tribes' economic development ventures. It also allows the Tribes to diversify the Tulalip economy and reduce dependence on gaming revenues - while also offering advantages to companies that might want to open a business within the Village.

Quil Ceda Village currently boasts national chains such as Wal-Mart and Home Depot, and just last month, Tribal officials signed a deal with The Chelsea

Property Group of New Jersey to build an upscale shopping center with more than 100 stores. Construction on the new center, which will be called Seattle Premium Outlets®, is set to begin this spring.

Quil Ceda Village is also seeking to rewrite the rules concerning tribal taxation authority to allow the Tribes to retain the portion of the retail sales tax generated at the Village, just as any other municipality does to support the services provided to the public.

The Harvard award also

recognized Quil Ceda Village for setting an example for other Indian Nations. The Village is both a unique municipal body of the Tulalip Tribes and a thriving corporate vehicle for economic diversity, prosperity, and sustainability. Tribal leaders see the growing financial stability as a key to supporting and maintaining the Tribes' culture and community. The Village also provides an exciting retail, recreation, and hospitality destination for thousands of shoppers in the surrounding communities.



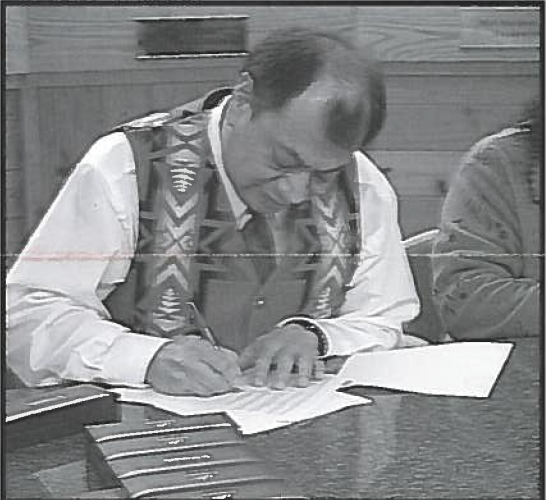
“The Tulalip Tribes continue to demonstrate a commitment to quality.”

— Herman A. Williams, Jr.
Tulalip Tribal Chairman

New Development Will Bring Hundreds of Jobs and Revenue to Snohomish County

Tulalip Tribes Sign Agreement with Chelsea Property Group

Quil Ceda Village, WA – On Tuesday, February 3, 2004, the Tulalip Tribes Chairman, Herman Williams, Jr. signed a lease agreement with the Roseland, NJ based developer, Chelsea Property Group announcing the development of a new, upscale outlet center to be named Seattle Premium Outlets®. With more than 120 designer and name-brand stores, the center is expected to become one of the Pacific Northwest's top outlet centers. Construction is scheduled to begin in Spring of 2004 with a projected opening in Spring of 2005.



Tulalip Chairman Herman Williams, Jr. signs an agreement with Chelsea Property Group to develop a shopping center at Quil Ceda Village.

continued on page 2

New Shoreline Policies Highlight The Need to Protect and Preserve the Eco-System for Future Generations

Tulalip, WA – The Tulalip Tribes are updating their shoreline policies as part of an increased effort to protect fish and shellfish habitat that exist within the boundaries of the reservation. At the same time, they are hoping this issue will help educate those who live on the Tulalip reservation - tribal and non-tribal members alike - about the history of shoreline ownership and the value of a

healthy eco-system along the shoreline.

The Tribes became aware of the need for shoreline policy updates after a number of property owners applied for permits to build or repair docks and bulkheads in the tidelands adjacent to their properties. In processing these applications, members of the Tulalip Planning Commission found

continued on page 3

“The addition of the Seattle Premium Outlets® will be the latest example of our commitment to the economic growth of the region.”

— Herman A. Williams, Jr.
Tulalip Tribal Chairman

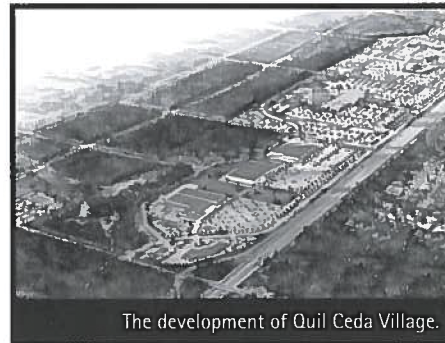
New Development – continued

The development will create over 300 construction jobs and generate more than 800 permanent and part-time positions, with an annual payroll of over \$15 million. “The Tulalip Tribes continue to demonstrate a commitment to quality,” said Chairman Williams, “and the addition of the Seattle Premium Outlets will be the latest example of our commitment to the economic growth of the region.”

Seattle Premium Outlets will become a part of Quil Ceda Village, a bustling, growing commercial center located at

Tulalip, Washington. With easy access from Interstate-5, which runs along its eastern boundary, the Village is a popular destination for thousands of shoppers. Chelsea Property Group expects to welcome an estimated 6 million visitors to the center annually, increasing the economic impact of the area significantly. The Chelsea Property Group already manages a string of successful retail shopping centers in 31 states and Japan.

In 1998 the Tribes began



developing the initial 460 acres of the gross 2,000 acres it has declared as its Quil Ceda Village Business Park. The Village initially evolved when the Tribes secured leasing with two major national retailers, Wal Mart and Home Depot.

Harvard Honors Tulalips for Unique Approach to Financial Independence with the Creation of Quil Ceda Village

THE HARVARD PROJECT ON AMERICAN INDIAN ECONOMIC DEVELOPMENT

— JOHN F. KENNEDY SCHOOL OF GOVERNMENT, HARVARD UNIVERSITY —

Harvard University's Kennedy School of Government has recognized the Tulalip Tribes and awarded them high honors for their exemplary government program related to the creation and development of Quil Ceda Village. The honor - which was given this time to only eight of the more than 550 Indian nations in the U.S. - was announced in late 2003 and came with a \$10,000 award in recognition of

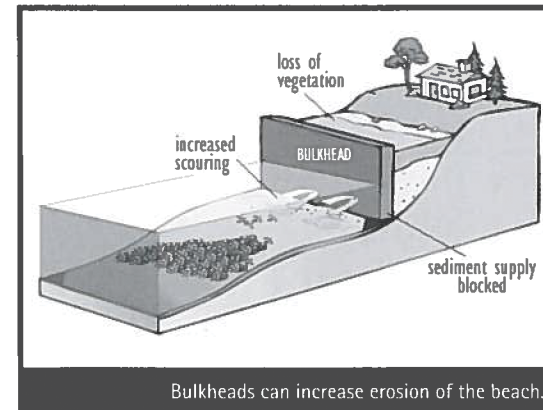
outstanding achievement in tribal government. The award is given through the Harvard Project on American Indian Economic Development. The project was founded by two professors in 1987, in part to recognize outstanding examples of tribal governance. In order to be considered for the honors in this category, a tribe must demonstrate resilience and self-determined efforts to

overcome centuries of repression and failed federal programs, and a willingness to take on new approaches to economic independence. The Kennedy School panel recognized that the creation of Quil Ceda Village as a federal city and political subdivision of the Tulalip Tribes would provide the Tulalips with a uniquely successful way to meet those objectives

Quil Ceda Village is the first and only IRS-recognized tribal city in the United States. It was chartered under tribal laws

continued on page 4

New Shoreline Policies – continued



that they needed to clarify issues of shoreline ownership as well as the protection of the shoreline environment. In late 2003, the Tribes decided to host a number of community meetings so that the community could come together to discuss the issues.

Planning Commission Chairwoman Linda Williams expressed to the Tulalip See-Yaht-Sub newspaper why it's important for tribal and non-tribal property owners to be represented, “We need to hear what the community has to say. We want all opinions to be heard then considered in the policy-making process.”

Shoreline Ownership

The shoreline ownership issue dates back to the Treaty of Point Elliott which was signed in 1855. It says that the tidelands - which are defined as the strip of land that runs between the high and low water mark - belong

to the Tribes as a whole, and not to any individual who owns waterfront land on the reservation. Many property owners already

recognize Tribal ownership of the tidelands, and accordingly they pay leases to the Tribes for use of the land. Other homeowners were confused about shoreline ownership, in part because

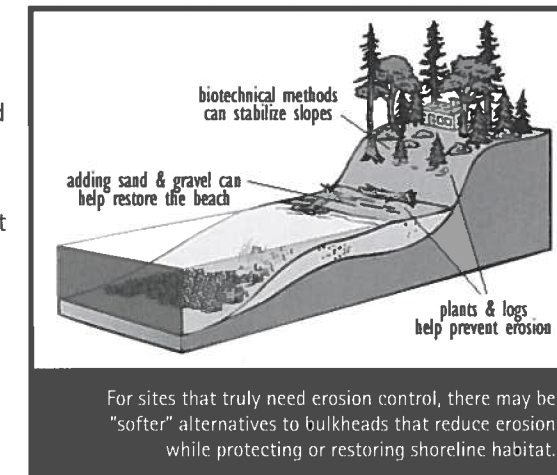
— as recently as 5 to 10 years ago — the Tribes could not afford to enforce rules that were set out in the Treaty of Point Elliott. Tribal officials hope that through

education, discussion, and community meetings, they will help their neighbors understand the issue a little better.

The Environment

One issue that everyone seems to share concern about is the environment. In recognizing the need to protect fish and

wildlife habitat, the Tulalip Planning Commission looked to the Washington Department of Natural Resources for guidance in updating its policies that regulate building or repairing structures on the shoreline. While some residents believed that bulkheads would protect their property, recent State reports reveal that they're actually quite damaging to fish, shellfish, their habitats, and the beaches. The Commission hasn't finished updating the policies on these structures yet



“We want all opinions to be heard then considered in the policy-making process.”

— Linda Williams
Tulalip Planning Commission Chairwoman

— but all sides agree that it is important to have policies that protect homeowners, the Tribes, and the environment - for now, and for future generations.

— Article diagrams courtesy of Washington Department of Ecology.